



$$R_{\text{norton}} = V_{\text{O4}} / [I_{\text{norton}} + I(V_{\text{O4}})] = 1 / (10 - 9) = 1 \text{ ohm}$$

$$R_{\text{th}} = - (V_{\text{th}} - V_{\text{O4}}) / I(V_{\text{O4}}) = - (10 - 1) / (-9) = 1 \text{ ohm}$$